



#NADA Connect

Ipeleng Mabusela – RMI CEO

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A close-up photograph of a car's engine compartment. A person wearing a grey work glove is using a silver torque wrench to tighten a bolt on the engine. Various engine components, hoses, and a battery are visible in the background.

Context

The Automotive Retail & Aftermarket:
A large and resilient cornerstone of the
automotive sector

(The End-to-End Mobility System That Keeps SA Moving



A nationwide ecosystem powering mobility, safety, affordability and daily economic activity

Auto Retail & Aftermarket within sector value chain

Vehicle
Manuf.



Auto Retail & Aftermarket

Dealerships Workshops Parts, Tyres Engine re-man
Body Fuel Vehicle
Repairs Testing

Auto Retail & Aftermarket:

- Present in every district; every household interacts with it
- Mobility enables GDP, productivity and access to opportunity

Government Impact:

- DTIC: SAAM cannot achieve domestic-market optimisation without recognising the true size of the retail & aftermarket economy.
- DoT: The sector's national footprint is the backbone of practical roadworthiness enforcement.
- DHET / merSETA: Trades trained here are essential to SAAM ambitions



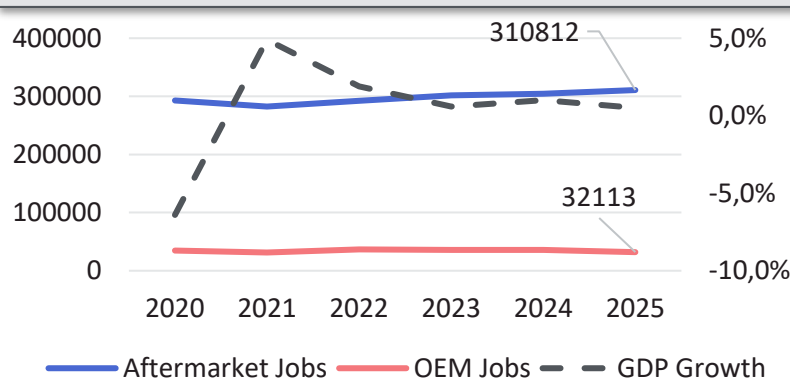
If vehicle manufacturing is the birth of a car, auto retail & aftermarket is the car's entire life

(SA Auto Aftermarket – A Resilient Cornerstone



A job-rich, SME-driven economy that grows even when GDP slows — the backbone of national mobility

Job growth 1.2% CAGR despite headwinds



- Headwinds include slow GDP growth, lack of technical skills, ageing fleet, demand for cost-effective maintenance, shifting consumer behaviour & high cost of compliance

Auto Retail & Aftermarket:

- Largest employer (70% of jobs) in the automotive value chain
- Job growth remains resilient despite a challenging macro environment
- Aftermarket jobs grew at 1.2 % CAGR (2020–2024)
- Stabilising force for jobs and skills in the sector, even during economic downturns
- 23 000+ businesses; ~80% SMEs
- RMI represents 8 500 businesses, the largest employer body in the sector (>80% of represented businesses)
- Balance of union voices – MISA (majority) & NUMSA, RMI negotiates wages for more than 300 000 employees and 23 000 businesses
- SA vehicle parc age: 10.8 years
- Ensures affordability and mobility for households & business

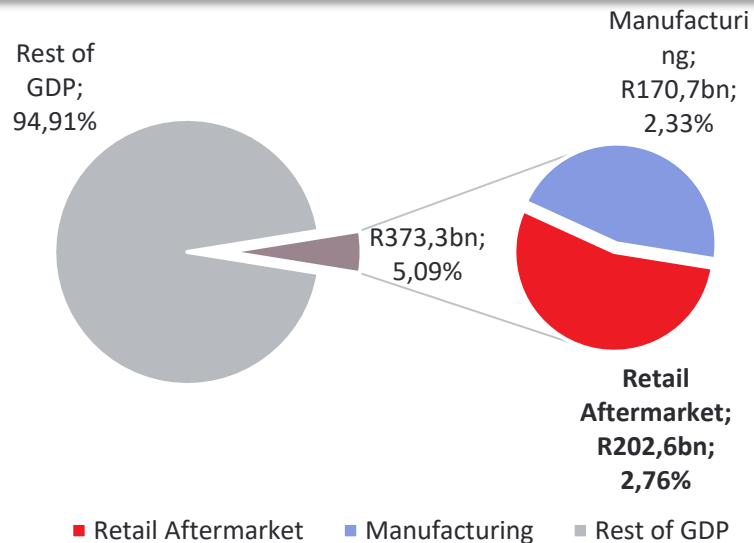
The auto retail & aftermarket is the largest labour absorption mechanism available, touches every household & business, directly shaping SAAM outcomes

(The Majority Contributor to Automotive Value-Add in SA



More than half (>54%) of automotive value-add is from retail & aftermarket; a reality long underestimated in policy design

Retail aftermarket Value Add >54% of auto



Economic:

- Essential for mobility of households & businesses
- Affordable, safe mobility → higher productivity → GDP contribution

Consumer Safety:

- Standards, diagnostics and testing reduce road accidents

National Treasury, DoT, DHET and DTIC all rely on mobility. When vehicles become unaffordable or unsafe, state systems absorb the cost

Correcting this figure reshapes SAAM targets, resource allocation, localisation incentives and demand-side policy coherence

A hand in a blue shirt is placing a wooden block labeled 'SKILLS' on top of a stack of four other blocks. The blocks below have icons: two people with gears, a lightbulb with a graduation cap, and a target with an arrow. Several translucent blue and white upward-pointing arrows are visible in the background.

Skills & Transformation

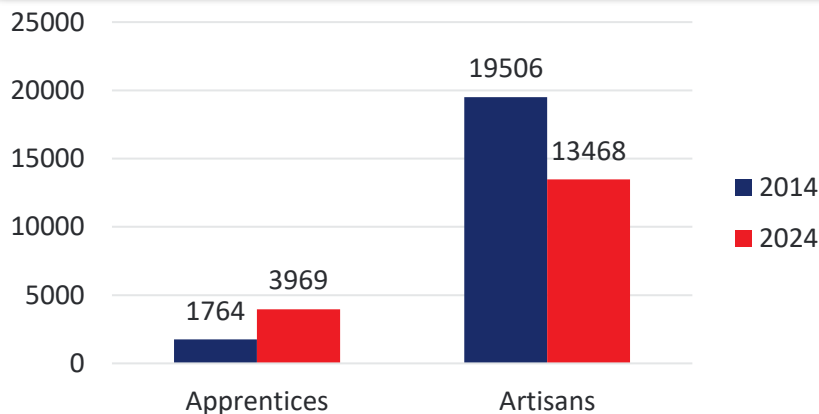
Delivering key SAAM pillars at scale —
despite being excluded from the
original plan

(Decline in Critical Auto Trades Threatens Safety, Economic Mobility & Transformation



Falling artisan numbers increase costs, delays, safety risks for millions of South Africans while hindering transformation

More than 30% of Skilled Artisans lost over 10 years



Skills challenge:

- 31% decline in artisans over 10 year period, due to global competition for scarce skills
- 125% increase in Apprentices not resulting in increased artisans

Safety & economic mobility impacted without skills:

- Longer repair times; higher repair costs
- Lower compliance and increased roadworthiness failures
- Undermines SAAM delivery

Transformation:

- Slows transformation opportunities for township economies & youth employment
 - Job entry to the sector has a low barrier to entry, often not even requiring a matric qualification
 - Pathway from technician → artisan → owner

SAAM objectives cannot be fully realised without resolving skills

(A National Skills and Enterprise Pipeline Already Working — Ready to Scale with DTIC



A proven ecosystem for artisans, entrepreneurs and future technologies — designed for rapid national expansion

Attracting
talent

Training

Placement

Win-Win



RMI already delivering on skills:

- R132.6m merSETA funding; 2 555 learners in pipeline
- 580 ARPL seats across 9 trades; early cohorts already placed
- Project Dineo: Matric → apprenticeships → artisans → enterprise creation
- “Training the trainers” for EV and advanced diagnostics
- National partnerships: RMI, AIDC, merSETA, DHET, TVET colleges, OEM academies



Government can activate this pipeline immediately through SAAM's skills and technology pillars

An aerial photograph of a winding asphalt road with yellow lane markings, curving through a dense green forest. A white car is visible on the road, driving away from the viewer. The road forms a large, smooth curve that dominates the left side of the image.

Road safety & compliance

A vehicle-first approach delivers the fastest, most affordable and most sustainable safety gains

(High-Impact Levers for Safety, Affordability & Sustainable SME Growth



Modern testing + proportional compliance = safer roads, stronger SMEs and better consumer protection



Lack of testing affects lives and economy:

- Roadworthiness failures = 25–30% crash severity (OECD)
- No full accident investigations → true mechanical failure impact unknown
- Better vehicle compliance → fewer fatalities
- Cuts emergency response + socio-economic costs
- Safe, compliant vehicles encourage safer driving
- 14 schoolchildren died in one crash — driver error + vehicle non-compliance = fatal outcomes.

Compliance Burden:

- Compliance burden results in SMEs being held to the same costs and burden as Large enterprises
- Cost of compliance creates barriers to entry and reduces cash for business needs such as working capital

Risk base adjusted compliance:

- Maintains safety while reducing unnecessary burdens
- Supports informal → formal transitions
- Protects SMEs, jobs and affordability

Periodic Vehicle Testing is the single most effective national safety intervention; risk-adjusted compliance protects SMEs while raising standards



Thank You